



INTERIM CONSOLIDATED FINANCIAL STATEMENT AT 31 MARCH 2021

Disclaimer

This Interim consolidated financial statement at 31 March 2021 has been translated into English solely for the convenience of the International reader. In the event of conflict or inconsistency between the terms used in the Italian Version of the report and the English version, the Italian version shall prevail, as the Italian version constitutes the official document.

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Corporate boards of the Parent Company

Chairman

Massimo Ferretti

Deputy Chairman

Alberta Ferretti

Chief Executive Officer

Simone Badioli

Directors

Marcello Tassinari – Managing Director Roberto Lugano Daniela Saitta Bettina Campedelli Michela Zeme

Marco Francesco Mazzù

President

Stefano Morri

Statutory Auditors

Fernando Ciotti Carla Trotti

Alternate Auditors

Nevio Dalla Valle Daniela Elvira Bruno

Compensation Committee

Board of Statutory

President

Daniela Saitta

Members

Roberto Lugano Michela Zeme

Risk and Sustainability Control Committee

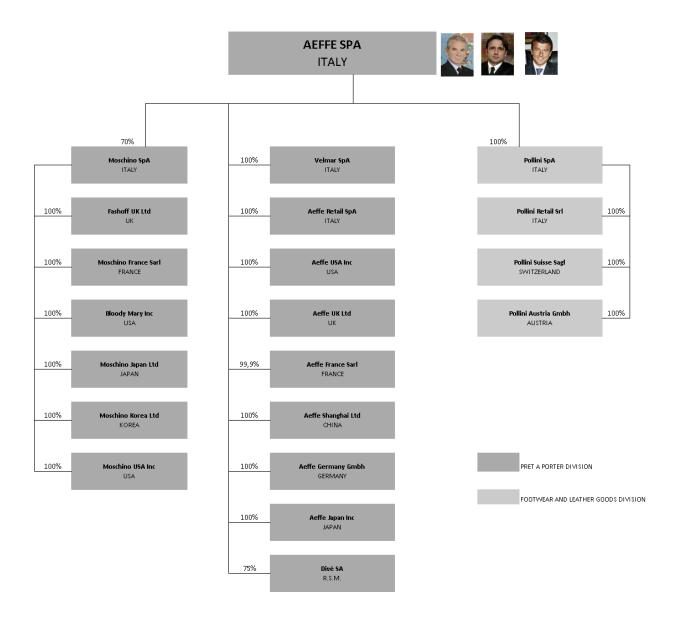
President

Bettina Campedelli

Members

Roberto Lugano Daniela Saitta

Organisation chart



Brands portfolio

AEFFE

Clothing - Accessories

ALBERTA FERRETTI

PHILOSOPHY
LORENZO SERAFINI

MOSCHINO.

BOUTIQUE MOSCHINO

POLLINI

Footwear - Leather goods

MOSCHINO

Licences - Design

VELMAR

Beachwear - Lingerie

POLLINI

ALBERTA FERRETTI

PHILOSOPHY

MOSCHINO.

LOVE MOSCHINO MOSCHINO.

BOUTIQUE MOSCHINO

LOVE Moschino MOSCHINO.



Headquarters

AEFFE

Via Delle Querce, 51 47842 - San Giovanni in Marignano (RN) Italy

MOSCHINO

Via San Gregorio, 28 20124 - Milan Italy

POLLINI

Via Erbosa I° tratto, 92 47030 - Gatteo (FC) Italy

VELMAR

Via Delle Querce, 51 47842 - San Giovanni in Marignano (RN) Italy



Showrooms

MILAN

(FERRETTI – PHILOSOPHY – POLLINI) Via Donizetti, 48 20122 - Milan Italy

LONDON

(FERRETTI – PHILOSOPHY – MOSCHINO) 28-29 Conduit Street W1S 2YB - London UK

NEW YORK

(GROUP) 30 West 56th Street 10019 - New York USA

MILAN

(MOSCHINO) Via San Gregorio, 28 20124 - Milan Italy

PARIS

(FERRETTI – PHILOSOPHY – MOSCHINO) 43, Rue du Faubourg Saint Honoré 75008 - Paris France



Main flagshipstore locations under direct management

ALBERTA FERRETTI

Milan Rome

Paris London

POLLINI

Milan Venice

Bolzano Varese

SPAZIO A

Florence

Venice

MOSCHINO

Milan

Rome Capri

Paris

London

New York

Seoul

Pusan

Daegu



Main economic-financial data

| | | IQ | IQ |
|---------------------------------------|----------------------------|-------|-------|
| | | 2021 | 2020 |
| Total revenues | (Values in millions of EUI | 81.8 | 78.9 |
| Gross operating margin (EBITDA) | (Values in millions of EUI | 14.1 | 8.6 |
| Net operating profit/(loss) (EBIT) | (Values in millions of EUI | 7.7 | 1.8 |
| Profit/(loss) before taxes | (Values in millions of EUI | 6.9 | 1.0 |
| Net profit/(loss) for the Group | (Values in millions of EUI | 3.8 | 0.0 |
| Basic earnings per share | (Values in units of EUR) | 0.035 | 0.000 |
| Cash Flow (net result + depreciation) | (Values in millions of EUI | 10.4 | 3.1 |
| Cash Flow/total revenues | Ratio | 12.7 | 3.9 |

| | | 31 March | 31 December | 31 March | 31 December |
|---|-----------------------------|----------|-------------|----------|-------------|
| | | 2021 | 2020 | 2020 | 2019 |
| Net capital invested | (Values in millions of EUR) | 326.5 | 319.7 | 353.1 | 339.3 |
| Net financial indebtedness | (Values in millions of EUR) | 142.7 | 141.0 | 149.6 | 135.2 |
| Group net equity | (Values in millions of EUR) | 152.8 | 148.2 | 171.3 | 171.4 |
| Group net equity per share | (Values in units of EUR) | 1.4 | 1.4 | 1.6 | 1.6 |
| Current assets/Current liabilities | Ratio | 2.3 | 2.1 | 2.5 | 2.1 |
| Current assets less invent./Current liabilities (ACID Test) | Ratio | 1.0 | 0.9 | 1.1 | 0.9 |
| Net financial indebtedness/Net equity | Ratio | 0.8 | 0.8 | 0.7 | 0.7 |

Financial statements

Income statement at 31 March

| (Values in units of EUR) | Notes | IQ | % on | IQ | % on | Change | % |
|---|-------|--------------|----------|--------------|----------|-------------|-----------|
| | | 2021 | revenues | 2020 | revenues | | |
| REVENUES FROM SALES AND SERVICES | (1) | 80,091,477 | 100.0% | 76,224,976 | 100.0% | 3,866,501 | 5.1% |
| Other revenues and income | | 1,659,836 | 2.1% | 2,692,947 | 3.5% | (1,033,111) | (38.4%) |
| TOTAL REVENUES | | 81,751,313 | 102.1% | 78,917,923 | 103.5% | 2,833,390 | 3.6% |
| Changes in inventory | | (1,851,538) | (2.3%) | 1,587,492 | 2.1% | (3,439,030) | (216.6%) |
| Costs of raw materials, cons. and goods for resale | | (25,918,043) | (32.4%) | (24,952,353) | (32.7%) | (965,690) | 3.9% |
| Costs of services | | (23,082,150) | (28.8%) | (26,329,016) | (34.5%) | 3,246,866 | (12.3%) |
| Costs for use of third parties assets | | (708,217) | (0.9%) | (1,837,705) | (2.4%) | 1,129,488 | (61.5%) |
| Labour costs | | (15,091,903) | (18.8%) | (17,259,454) | (22.6%) | 2,167,551 | (12.6%) |
| Other operating expenses | | (1,030,255) | (1.3%) | (1,520,450) | (2.0%) | 490,195 | (32.2%) |
| Total Operating Costs | | (67,682,106) | (84.5%) | (70,311,486) | (92.2%) | 2,629,380 | (3.7%) |
| GROSS OPERATING MARGIN (EBITDA) | (2) | 14,069,207 | 17.6% | 8,606,437 | 11.3% | 5,462,770 | 63.5% |
| Amortisation of intangible fixed assets | | (1,043,921) | (1.3%) | (1,101,610) | (1.4%) | 57,689 | (5.2%) |
| Depreciation of tangible fixed assets | | (1,086,831) | (1.4%) | (1,312,647) | (1.7%) | 225,816 | (17.2%) |
| Depreciation of right-of-use assets | | (4,087,424) | (5.1%) | (4,376,116) | (5.7%) | 288,692 | (6.6%) |
| Revaluations / (write-downs) and provisions | | (160,220) | (0.2%) | (57,428) | (0.1%) | (102,792) | 179.0% |
| Total Amortisation, write-downs and provisions | | (6,378,396) | (8.0%) | (6,847,801) | (9.0%) | 469,405 | (6.9%) |
| NET OPERATING PROFIT / LOSS (EBIT) | | 7,690,811 | 9.6% | 1,758,636 | 2.3% | 5,932,175 | 337.3% |
| Financial income | | 297,184 | 0.4% | 265,445 | 0.3% | 31,739 | 12.0% |
| Financial expenses | | (402,283) | (0.5%) | (378,593) | (0.5%) | (23,690) | 6.3% |
| Financial expenses on right-of-use asset | | (648,681) | (0.8%) | (674,963) | (0.9%) | 26,282 | (3.9%) |
| Total Financial Income/(expenses) | | (753,780) | (0.9%) | (788,111) | (1.0%) | 34,331 | (4.4%) |
| PROFIT / LOSS BEFORE TAXES | | 6,937,031 | 8.7% | 970,525 | 1.3% | 5,966,506 | 614.8% |
| Total Income Taxes | | (2,769,145) | (3.5%) | (1,448,594) | (1.9%) | (1,320,551) | 91.2% |
| NET PROFIT / LOSS | | 4,167,886 | 5.2% | (478,069) | (0.6%) | 4,645,955 | (971.8%) |
| (Profit) / loss attributable to minority shareholders | | (409,596) | (0.5%) | 481,929 | 0.6% | (891,525) | (185.0%) |
| NET PROFIT / LOSS FOR THE GROUP | (3) | 3,758,290 | 4.7% | 3,860 | 0.0% | 3,754,430 | 97,265.0% |
| <u> </u> | | | | | | | |

Reclassified balance sheet

| (Values in units of EUR) | Notes | 31 March | 31 December | 31 March |
|---|-------|--------------------------|--------------------------|--------------------------|
| | | 2021 | 2020 | 2020 |
| Trade receivables | | 53,812,638 | 39,094,519 | 44,195,237 |
| Stocks and inventories | | 107,644,127 | 109,285,351 | 114,596,428 |
| Trade payables | | (64,159,059) | (69,328,170) | (60,975,033) |
| Operating net working capital | | 97,297,706 | 79,051,700 | 97,816,632 |
| Other short term receivables | | 28,470,990 | 28,570,739 | 33,901,951 |
| Tax receivables | | 7,613,042 | 10,465,392 | 15,286,643 |
| Derivative assets | | 54,819 | - | 341,810 |
| Other short term liabilities | | (18,704,574) | (16,676,076) | (18,403,785) |
| Tax payables | | (3,812,692) | (3,753,375) | (3,205,997) |
| Derivative liabilities | | - | (349,002) | - |
| Net working capital | (4) | 110,919,291 | 97,309,378 | 125,737,254 |
| Tangible fixed assets | | 60,905,874 | 61,657,913 | 63,353,661 |
| Intangible fixed assets | | 71,583,534 | 72,489,488 | 75,086,490 |
| Right-of-use assets | | 96,929,722 | 100,471,903 | 106,273,529 |
| Other fixed assets | | 131,558 | 131,558 | 131,558 |
| Equity investments | | 2,450,963 | 2,615,956 | 2,756,466 |
| Fixed assets | (5) | 232,001,651 | 237,366,818 | 247,601,704 |
| Post employment benefits | | (4,671,524) | (4,900,460) | (5,154,985) |
| Provisions | | (1,560,138) | (1,543,670) | (1,898,086) |
| Assets available for sale | | - | - | 436,885 |
| Long term not financial liabilities | | (1,702,508) | (1,768,758) | (680,946) |
| Deferred tax assets | | 19,866,466 | 21,287,015 | 16,937,650 |
| Deferred tax liabilities | | (28,375,662) | (28,016,336) | (29,852,325) |
| NET CAPITAL INVESTED | | 326,477,576 | 319,733,987 | 353,127,151 |
| Share capital | | 25,018,866 | 25,043,866 | 25,159,916 |
| Other reserves | | 111,165,404 | 131,311,933 | 127,903,193 |
| Profits / (Losses) carried-forward | | 12,905,406 | 13,273,509 | 18,277,781 |
| Profit / (Loss) of the period | | 3,758,290 | (21,396,847) | 3,860 |
| Group interest in shareholders' equity | | 152,847,966 | 148,232,461 | 171,344,750 |
| Minority interests in shareholders' equity | | 30,933,621 | 30,524,025 | 32,206,492 |
| Total shareholders' equity | (6) | 183,781,587 | 178,756,486 | 203,551,242 |
| Short term financial receivables | | (682,303) | (651,944) | (1,150,194) |
| Cash | | (32,380,483) | (39,828,260) | (17,454,931) |
| Long term financial liabilities | | 39,309,484 | 34,348,837 | 9,782,721 |
| Long term financial receivables | | (2,132,196) | (2,037,324) | (2,281,855) |
| Short term financial liabilities | | 53,206,541 | 60,938,851 | 68,700,147 |
| NET FINANCIAL POSITION WITHOUT IFRS 16 EFFECTS | | 57,321,043 | 52,770,160 | 57,595,888 |
| Short term lease liabilities Long term lease liabilities | | 13,074,120 72,300,826 | 12,974,406 75,232,935 | 13,688,638 78,291,383 |
| NET FINANCIAL POSITION | (7) | 142,695,989 | 140,977,501 | 149,575,909 |
| SHAREHOLDERS' EQUITY AND NET FINANCIAL INDEBTED | NESS | 326,477,576 | 319,733,987 | 353,127,151 |

Cash flow

| (Values in thousands of EUR) | Notes | IQ | FY | IQ |
|---|-------------|-----------|-----------|-----------|
| | | 2021 | 2020 | 2020 |
| Opening balance | | 39,828 | 28,390 | 28,390 |
| Profit before taxes | | 6,937 | (27,587) | 971 |
| Amortisation / write-downs | | 6,378 | 29,059 | 6,848 |
| Accrual (+)/availment (-) of long term provisions and post employmen | t benefits | (212) | (598) | 11 |
| Paid income taxes | | (930) | (2,592) | (1,752) |
| Financial income (-) and financial charges (+) | | 754 | 3,022 | 788 |
| Change in operating assets and liabilities | | (13,896) | 8,963 | (18,476) |
| Cash flow (absorbed) / generated by operating activity | | (969) | 10,267 | (11,610) |
| Increase (-)/ decrease (+) in intangible fixed assets | | (138) | (880) | (40) |
| Increase (-)/ decrease (+) in tangible fixed assets | | (335) | (4,504) | (1,842) |
| Increase (-)/ decrease (+) in right-of-use assets | | (545) | (6,648) | _ |
| Investments and write-downs (-)/ Disinvestments and revaluations (+ |) | - | - | |
| Cash flow (absorbed) / generated by investing activity | | (1,018) | (12,032) | (1,882) |
| Other variations in reserves and profits carried-forward of sharehold | ers' equity | 857 | (1,080) | (46) |
| Dividends paid | | - | _ | - |
| Proceeds (+)/ repayments (-) of financial payments | | (2,772) | 24,129 | 7,325 |
| Proceeds (+)/ repayment (-) of lease payments | | (2,832) | (7,596) | (3,824) |
| Increase (-)/ decrease (+) in long term financial receivables | | 40 | 772 | (110) |
| Financial income (+) and financial charges (-) | | (754) | (3,022) | (788) |
| Cash flow (absorbed) / generated by financing activity | | (5,461) | 13,203 | 2,557 |
| Closing balance | | 32,380 | 39,828 | 17,455 |

Changes in shareholders' equity

| (Values in thousands of EUR) | Share capital | Share premium reserve | Cash flow hedge reserve | Other reserves | Fair Value reserve | IAS reserve | Reamisurement of defined benefit plans reserve | Translation reserve | Profits/(losses) carried-forward | Net profit/(loss) for the Group | Group interest in shareholders' equity | Minority interests in shareholders' equity | Total shareholders' equity |
|---|---------------|-----------------------|----------------------------|----------------|--------------------|-------------|---|---------------------|---|---------------------------------|---|--|----------------------------|
| BALANCES AT 31 December 2020 | 25,044 | 70,144 | (252) | 49,756 | 7,901 | 7,607 | (1,343) | (2,502) | 13,274 | (21,397) | 148,232 | 30,524 | 178,756 |
| Allocation of 2020 profit / (loss) | _ | _ | _ | (21,028) | - | _ | - | | (369) | 21,397 | - | _ | - |
| Dividends paid | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Treasury stock (buy-back)/ sale | (25) | (77) | | | | - | | | - | - | (102) | | (102) |
| Total comprehensive income / (loss) of 1Q 2021 | - | - | 291 | - | - | - | - | 669 | - | 3,758 | 4,718 | 410 | 5,128 |
| Other changes | - | - | | <u>-</u> | | - | | | - | - | - | - | - |
| BALANCES AT 31 March 2021 | 25,019 | 70,067 | 39 | 28,728 | 7,901 | 7,607 | (1,343) | (1,833) | 12,905 | 3,758 | 152,848 | 30,934 | 183,782 |
| | | | | | | | | | | | | | |
| (Values in thousands of EUR) | Share capital | Share premium reserve | Cash flow hedge reserve | Other reserves | Fair Value reserve | IAS reserve | Reamisurement of defined benefit plans reserve | Translation reserve | Profits/(losses) carried- forward | Net profit/(loss) for the Group | Group interest in shareholders' equity | Minority interests in shareholders' equity | Total shareholders' equity |
| (Values in thousands of EUR) BALANCES AT 31 December 2019 | Share capital | Share premium reserve | 23 Cash flow hedge reserve | Other reserves | Fair Value reserve | IAS reserve | Reamisurement of defined benefit plans reserve | Translation reserve | 99 Forfits/(losses) carried- forward | Net profit/(loss) for the Group | Group Interest in shareholders' equity | Minority interests in shareholders' equity | Total shareholders' equity |
| | | | | | Ē | IAS | | | - | | Group interes | Minority | |
| BALANCES AT 31 December 2019 | | | | 44,748 | Ē | IAS | | | 6,586 | 11,693 | Group interes | Minority | |
| BALANCES AT 31 December 2019 Allocation of 2019 profit / (loss) | | | | 44,748 | Ē | IAS | | | 6,586 | 11,693 | Group interes | 32,688 | |
| BALANCES AT 31 December 2019 Allocation of 2019 profit / (loss) Dividends paid | 25,286 | 70,775 | | 44,748 | Ē | IAS | | | 6,586 | 11,693 | 171,387 | Minority | 204,075 |
| BALANCES AT 31 December 2019 Allocation of 2019 profit / (loss) Dividends paid Treasury stock (buy-back)/ sale | 25,286 | 70,775 | 53 | 44,748 | Ē | IAS | | (1,976) | 6,586 | 11,693 | 171,387 | 32,688 | 204,075 |

Interim management report

In the first quarter of 2021, consolidated revenues amount to EUR 80,091 thousand compared to EUR 76,224 thousand in the first quarter 2020, with a 5.1% increase at current exchange rates (+5.2% at constant exchange rates).

In the first quarter of 2021 consolidated EBITDA amounts to EUR 14,069 thousand (with an incidence of 17.6% of consolidated sales), compared to EUR 8,606 thousand in the first quarter 2020 (11.3% of consolidated sales) recording an increase of EUR 5,463 thousand (+63.5%).

The marginality grew more than proportionally compared to the sales increase. This reflects the positive results, in terms of costs savings for personnel, rents and overheads, coming from the actions the Group put in place to face the consequences of the spread of the virus on a global scale, which began to materialize starting from the second quarter of the last year. More in detail, on the cost front, the actions are concentrated on: 1) request for a reduction in rents for boutiques and offices; 2) use of social safety nets and vacation periods not yet taken to make labor costs more flexible until the reopening of the stores; 3) postponement of costs related to advertising and public relations that are not detrimental to the strengthening and support of brands; 4) request, in all the countries in which the Group operates, for all the facilities made available by the various government authorities to deal with the effects of the pandemic.

Looking at the balance sheet as of 31st March 2021, Shareholders' equity is equal to EUR 152,848 thousand and financial debt, IFRS 16 effect included, amounts to EUR 142,696 thousand compared to EUR 149,576 thousand as of 31st March 2020, with a EUR 6,880 thousand improvement (EUR 140,978 thousand as of 31st December, 2020) mainly attributable to the effective management of working capital.

As of 31st March 2021 operating net working capital amounts to EUR 97,298 thousand (35.6% of LTM sales) compared to EUR 97,817 thousand as of 31st March, 2020 (30.1% of LTM sales). The higher incidence on total revenues is mainly attributable to the temporary increase in the trade receivables balance following the higher shipments to wholesale customers in the 1Q21 compared to 1Q20.

Explanatory notes

Income statement

1. Revenues from sales and services

First quarter 2021 vs 2020

In the first quarter of 2021, consolidated revenues amount to EUR 80,091 thousand compared to EUR 76,224 thousand in the first quarter 2020, with a 5.1% increase at current exchange rates (+5.2% at constant exchange rates).

The following table details the revenues by geographical area for the first guarters of 2021 and 2020.

| (Values in thousands of EUR) | IQ | | IQ | | Ch | ange |
|------------------------------|--------|--------|--------|--------|-------|--------|
| | 2021 | % | 2020 | % | Δ | % |
| Italy | 34,314 | 42.8% | 35,224 | 46.2% | (910) | (2.6%) |
| Europe (Italy excluded) | 22,937 | 28.6% | 21,162 | 27.8% | 1,775 | 8.4% |
| Asia and Rest of the World | 17,817 | 22.2% | 15,532 | 20.4% | 2,285 | 14.7% |
| America | 5,023 | 6.4% | 4,306 | 5.6% | 717 | 16.7% |
| United States | 80,091 | 100.0% | 76,224 | 100.0% | 3,867 | 5.1% |

In the first quarter 2021, the Group recorded double-digit growth in Asia and in RoW and in America.

In Asia and in the Rest of the World, the Group's sales totalled EUR 17,817 thousand, amounting to 22.2% of consolidated sales, recording an increase of 14.7% at current exchange rates compared to Q1 2020. The Greater China area and Middle East has driven the growth posting an increase of 33% and 48% respectively.

Sales in America, contributing to 6.4% of consolidated sales, posted a rise of 16.7% at current exchange rates, thanks to the good trend of both wholesale and retail channels, online included.

In Q1 2021, sales in Europe, contributing to 28.6% of consolidated sales, increased by 8.4% mainly thanks to the positive trend of Germany and Eastern Europe in the wholesale channel. The retail channel continued to be influenced by the restrictions imposed by various governments to contain the pandemic and by the limited tourists' flow.

In Q1 2021, sales in the Italian market decreased by 2.6% to EUR 34,314 thousand compared to Q1 2020, due to the decline in retail channel, which suffered from both the rigid measures to contrast the spread of the pandemic, in terms of stores' closures, and the lack of tourists.

The following table details the revenues by brand for the first quarters of 2021 and 2020.

| (Values in thousands of EUR) | IQ | | IQ | | Ch | ange |
|------------------------------|--------|--------|--------|--------|---------|---------|
| | 2021 | % | 2020 | % | Δ | % |
| Alberta Ferretti | 4,284 | 5.3% | 5,414 | 7.1% | (1,130) | (20.9%) |
| Philosophy | 4,309 | 5.4% | 4,278 | 5.6% | 31 | 0.7% |
| Moschino | 65,351 | 81.6% | 56,229 | 73.8% | 9,122 | 16.2% |
| Pollini | 5,897 | 7.4% | 7,887 | 10.3% | (1,990) | (25.2%) |
| Other | 250 | 0.3% | 2,416 | 3.2% | (2,166) | (89.6%) |
| Total | 80,091 | 100.0% | 76,224 | 100.0% | 3,867 | 5.1% |

In the first quarter of 2021, Alberta Ferretti brand decreases by 20.9%, generating 5.3% of consolidated sales, while Philosophy brand increase by 0.7%, generating 5.4% of consolidated sales.

In the same period, Moschino brand sales increase by 16.2% contributing to 81.6% of consolidated sales.

Pollini brand decreases by 25.2%, generating 7.4% of consolidated sales, while the other brands sales decrease by 89.6% contributing to 0.3% of consolidated sales.

The following table details the revenues by distribution channel for the first quarters of 2021 and 2020.

| Total | 80,091 | 100.0% | 76,224 | 100.0% | 3,867 | 5.1% |
|------------------------------|--------|--------|--------|--------|---------|---------|
| Royalties | 2,988 | 3.8% | 2,725 | 3.6% | 263 | 9.6% |
| Retail | 12,124 | 15.1% | 17,903 | 23.5% | (5,779) | (32.3%) |
| Wholesale | 64,979 | 81.1% | 55,596 | 72.9% | 9,383 | 16.9% |
| | 2021 | % | 2020 | % | Δ | % |
| (Values in thousands of EUR) | IQ | | IQ | | Ch | ange |

The wholesale channel, contributing to 81.1% of consolidated sales, recorded a 16.9% increase at current exchange rates.

The sales of directly-operated stores (DOS), equal to 15.1% of consolidated sales, continued to suffer from the effects of progressive restrictions on international traffic of people. The mentioned limitations extended throughout the first quarter 2021 compared to the same period of last year which had only been impacted for one months. In this context the retail channel showed a decrease of 32.3% at current exchange rates compared to the correspondent period of last year. E-commerce sales, on the other hand, posted in the period a very positive trend in the period, recording excellent performances across all brands and geographies.

Royalty incomes increased by 9.6% compared to Q1 2020 and represented 3.8% of consolidated sales.

2. Gross Operating Margin (EBITDA)

First quarter 2021 vs 2020

In Q1 2021 the consolidated Ebitda was equal to EUR 14,069 thousand (with an incidence of 17.6% of total sales), compared to EUR 8,606 thousand in Q1 2020 (11.3% of total sales), with a EUR 5,463 thousand increase (+63.5%).

The marginality grew more than proportionally compared to the sales increase. This reflects the positive results, in terms of costs savings for personnel, rents and overheads, coming from the actions the Group put in place to face the consequences of the spread of the virus on a global scale, which began to materialize starting from the second quarter of the last year. More in detail, on the cost front, the actions are

concentrated on: 1) request for a reduction in rents for boutiques and offices; 2) use of social safety nets and vacation periods not yet taken to make labor costs more flexible until the reopening of the stores; 3) postponement of costs related to advertising and public relations that are not detrimental to the strengthening and support of brands; 4) request, in all the countries in which the Group operates, for all the facilities made available by the various government authorities to deal with the effects of the pandemic.

In Q1 2021 Ebitda of the prêt-à-porter division amounted to EUR 8,459 thousand (representing 16.0% of sales), compared to EUR 4,111 thousand in Q1 2020 (7.6% of sales), posting a EUR 4,348 thousand increase.

Ebitda of the footwear and leather goods division amounted to EUR 5,610 thousand (15.6% of sales) compared to a EUR 4,495 thousand in Q1 2020 (14.7% of sales), with a EUR 1,115 thousand increase due to the sales growth.

Consolidated Ebit was equal to EUR 7,691 thousand, compared to EUR 1,759 thousand in Q1 2020, with a EUR 5,932 thousand increase thanks to the Ebitda growth.

3. Net profit for the Group

First quarter 2021 vs 2020

In the first quarter 2021 the Group has posted a net profit of EUR 3,758 thousand compared to a net profit of EUR 4 thousand in the first quarter 2020, recording a 3,754 thousand increase.

Segment information

Economic performance by Divisions

At international level, the Group is divided into two main business sectors:

- (i) Prêt-à porter Division;
- (ii) Footwear and leather goods Division.

First quarter 2021 vs 2020

The following tables indicate the main economic data for the first quarter of 2021 and 2020 of the *Prêt-à porter* and Footwear and leather goods Divisions.

| (Values in thousands of EUR) | Prêt-à porter Division | Footwear and leather goods | Elimination of intercompany | Total |
|------------------------------------|---------------------------|---|--|----------|
| I Q 2021 | | Division | transactions | |
| SECTOR REVENUES | 52,721 | 35,900 | (8,530) | 80,091 |
| Intercompany revenues | (3,154) | (5,376) | 8,530 | _ |
| Revenues with third parties | 49,567 | 30,524 | - | 80,091 |
| Gross operating margin (EBITDA) | 8,459 | 5,610 | - | 14,069 |
| Amortisation | (5,104) | (1,114) | - | (6,218) |
| Other non monetary items: | | | | |
| Write-downs | (100) | (60) | - | (160) |
| Net operating profit / loss (EBIT) | 3,255 | 4,436 | | 7,691 |
| Financial income | 100 | 218 | (21) | 297 |
| Financial expenses | (888) | (184) | 21 | (1,051) |
| Profit / loss before taxes | 2,467 | 4,470 | - | 6,937 |
| Income taxes | (1,258) | (1,511) | - | (2,769) |
| Net profit / loss | 1,209 | 2,959 | - | 4,168 |
| (Values in thousands of EUR) | Prêt-à porter Division | Footwear and leather goods Division | Elimination of intercompany transactions | Total |
| | | | | |
| SECTOR REVENUES | 54,426 | 30,663 | (8,864) | 76,225 |
| Intercompany revenues | (2,795) | (6,069) | 8,864 | - |
| Revenues with third parties | 51,631 | 24,594 | - | 76,225 |
| Gross operating margin (EBITDA) | 4,111 | 4,495 | - | 8,606 |
| Amortisation | (5,774) | (1,016) | - | (6,790) |
| Other non monetary items: | | | | |
| Write-downs | - | (57) | - | (57) |
| Net operating profit / loss (EBIT) | (1,663) | 3,422 | _ | 1,759 |
| Financial income | 123 | 178 | (36) | 265 |
| Financial expenses | (896) | (193) | 36 | (1,053) |
| Profit / loss before taxes | (2,436) | 3,407 | - | 971 |

Prêt-à porter Division

Income taxes
Net profit / loss

In the first three months of 2021, revenues of the prêt-à-porter division decrease by 3.1%, from EUR 54,426 thousand at 31 March 2020 to EUR 52.721.

(463)

(2,899)

(986)

2,421

(1,449)

(478)

EBITDA of the *prêt-à-porter* division is EUR 8,459 thousand in the first quarter of 2021 (representing 16.0% of sales) compared to EUR 4,111 thousand in the first quarter of 2020 (representing 7.6% of sales), recording an increase of EUR 4,348 thousand.

Footwear and leather goods Division

Revenues of the footwear and leather goods division increase by 17.1% from EUR 30,663 thousand in the first quarter of 2020 to EUR 35,900 thousand in the first quarter of 2021.

EBITDA of the footwear and leather goods division is positive for EUR 5,610 thousand (representing 15.6% of sales), showing a 24.8% growth compared to EUR 4,495 thousand in the first quarter 2020 (representing 14.7% of sales), with a EUR 1,115 thousand increase.

Balance sheet

4. Net working capital

At 31 March 2021 operating net working capital amounts to EUR 97,298 thousand (35.6% of LTM sales) compared to EUR 97,817 thousand at 31 March 2020 (30.1% of LTM sales). The higher incidence on total revenues is mainly attributable to the temporary increase in the trade receivables balance following the higher shipments to wholesale customers in the 1Q21 compared to 1Q20.

5. Fixed assets

The change in fixed assets, that decreases from EUR 237,367 thousand at 31 December 2020 to EUR 232,002 thousand at 31 March 2021, is mainly attributable to the amortization of the period. Capex in Q1 2021 amount to EUR 473 thousand and are mostly related to refurbishment and IT technologies.

6. Shareholders' equity

The balance sheet shows a shareholder's equity that changes from EUR 178,756 thousand at 31 December 2020 to EUR 183,782 thousand at 31 March 2021.

Changes in shareholders' equity are presented in tables at page 13.

7. Net financial position

Looking at the balance sheet as of 31st March 2021, Shareholders' equity is equal to EUR 152,848 thousand and financial debt, IFRS 16 effect included, amounts to EUR 142,696 thousand compared to EUR 149,576 thousand as of 31st March 2020, with a EUR 6,880 thousand improvement (EUR 140,978 thousand as of 31st December, 2020) mainly attributable to the effective management of working capital.

The financial debt net of IFRS 16 effect at 31 March 2021 amounts to EUR 57,321 thousand, improving compared to EUR 57,596 thousand at 31 March 2020, thanks to the appreciable management of working capital.

Other information

Earnings per share

Reference earnings

The calculation of basic and dilutive earnings per share is based on the following elements:

| (Values in thousands of EUR) | IQ | IQ |
|--|---------|---------|
| From continuing and discontinued activities | 2021 | 2020 |
| From continuing activities | | |
| Earnings for determining basic earnings per share | 3,758 | 4 |
| Earnings for determing earnings per share | 3,758 | 4 |
| Dilutive effects | - | - |
| Earnings for determing dilutive earnings per share | 3,758 | 4 |
| From continuing and discontinued activities | | |
| Earnings for the period | 3,758 | 4 |
| Earnings from discontinued operations | - | - |
| Earnings for determining basic earnings per share | 3,758 | 4 |
| Dilutive effects | | - |
| Earnings for determing dilutive earnings per share | 3,758 | 4 |
| Number of reference share | | |
| Average number of shares for determing earnings per Share options | 100,075 | 100,640 |
| Average number of shares for determing diluted earnings | 100,075 | 100,640 |

Basic earnings per share

Group net earnings attributable to holders of ordinary shares of parent company AEFFE S.p.A., amounts to EUR 3,758 thousand (March 2020: EUR 4 thousand).

Dilutive earnings per share

The calculation of diluted earnings per share for the period January - March 2021, matches with the calculation of basic earnings per share, as there are no tools with potential dilutive effects.

Significant events subsequent the balance sheet date

After the 31 March 2021 no significant events regarding the Group's activities have to be reported.

Outlook

We think that the results approved today show positive signs leading to a gradual recovery, after a long period of global restrictions linked to the pandemic. The Group reacted promptly on the offering side, proposing distinctive collections that are more focused and oriented to sustainability in terms of production process and durability. We are confident about the results for the coming months, thanks both for the excellent feedback from the F/W 2021-2022 sales campaign, which posted a 12% increase, and for the growth of the online channel. The accelerating vaccination campaign, in which we participate with a centre at our headquarters, will also give a valuable contribution.

Atypical and/or unusual transactions

Pursuant to Consob communication n. DEM/6064293 dated 28 July 2006, it is confirmed that during the first quarter of 2021, the Group did not enter into any atypical and/or unusual transactions, as defined in that communication.

Significant non-recurring events and transactions

During the first quarter of 2021 no significant non-recurring events and transaction have been realized.

The executive responsible for preparing the company's accounting documentation Marcello Tassinari declares, pursuant to paragraph 2 of art. 154b of the Consolidated Finance Law, that the accounting information contained in this document agrees with the underlying documentation, records and accounting entries.